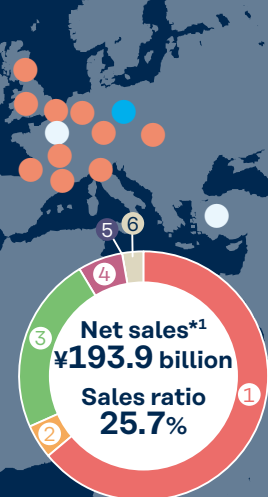


Global Portfolio

Under our policy of making and selling products in the best-situated regions, the Kuraray Group is expanding overseas businesses by capitalizing on our proprietary technology. Our overseas network now includes 102 companies in 31 countries and regions, and sales outside Japan account for 76% of total sales.

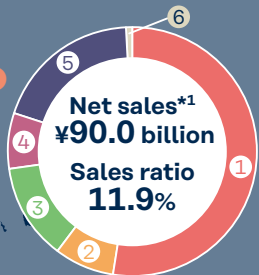
Going forward, we will continue to strengthen the global network to meet the needs of countries and regions, worldwide and co-create value with society through our businesses.



Europe

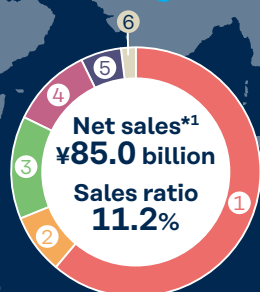
31 companies

- ▶ **2019 Czech Republic**
Started full-scale production of SentryGlas™ ionoplast interlayers
- ▶ **2022 Belgium**
Belgian subsidiary of Calgon Carbon Corporation Expanded reactivated carbon production capacity
- ▶ **2022 Poland**
Completed new plant for water-soluble PVOH film



China

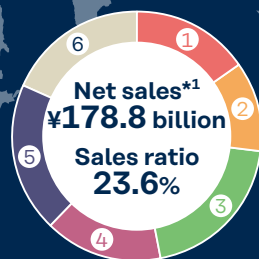
11 companies



Asia

14 companies

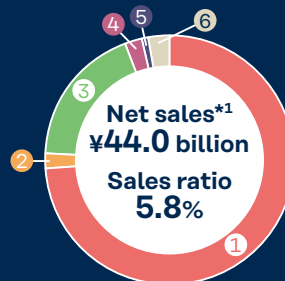
- ▶ **2018 South Korea**
Expanded production capacity for PVB film
- ▶ **2023 Thailand**
New isoprene plant production site went into operation



Japan

25 companies

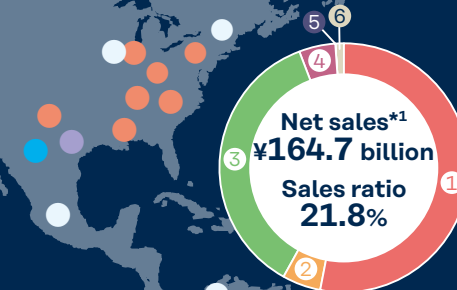
- ▶ **2019 Saijo**
Expanded production capacity for VECSTAR™ liquid crystal polymer film
- ▶ **2020 Kashima**
Started production of VECSTAR™ FCCL copper clad laminate
- ▶ **2020 Okayama**
Expanded production capacity for meltblown nonwoven fabric production line
- ▶ **2024 Kurashiki**
Plan to start operation of optical-use poval film production line



Other regions

11 companies

- ▶ **2015 Australia**
Acquired Plantic Technologies Limited [biomass-derived gas barrier material]



United States

10 companies

- ▶ **2018**
Acquired Calgon Carbon Corporation [activated carbon]
- ▶ **2020**
Started operation of new plant for water-soluble PVOH film
- ▶ **2020**
Started operation of resin production facilities for PLANTIC™ biomass-derived gas barrier material
- ▶ **2023**
Plan to start operation of expanded production line for Virgin activated carbon at Calgon Carbon Corporation

Sales Ratio ① Vinyl Acetate ② Isoprene ③ Functional Materials ④ Fibers and Textiles ⑤ Trading ⑥ Others

Group Network 📍 Head Office/9 Plants/2 Laboratories 🌐 Regional Headquarters 🏠 Plants 🏢 Laboratories 🗺️ Other sales locations

* The timeline for each region shows recent trends in capital investments and acquisitions.
*1 Net sales by region are classified by country or region based on customer location.